

DD/S REGISTRATION
FILE OFM 2

23 March 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Organization Development

1. On 23 March 1972 I spoke over the telephone with [redacted] to inquire about his potential interest and availability for a consultant contract to assist us in an OD program. [redacted] recently moved from [redacted]
[redacted]

2. [redacted] expressed interest in exploring our idea further but said he would not be able to consider a contract before September at the earliest. He suggested that we try Edgar Schein at MIT or Richard Walton, Director of Research at the Harvard Business School. He also mentioned Fred Steele, a consultant in the Boston area and part-time professor at Harvard. He made a point of noting that Steele is "only 33 years old" but said that he considers Steele to be the most outstanding "of the younger people in the field" in the country.

3. [redacted] volunteered that he would be in Washington at Brookings on 27 April and offered to come out for an informal session late in the day and talk with "the key people" if that would help in stimulating the interest and keeping it alive. I thanked him for the offer but said we were still hoping to get something started sooner than that. I left the door open, however, to call him again if we find that 27 April is not so distant after all.

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